



Proposal for Taskforce work on new UBC Strategy

Place for a subtitle

Proposal

The task force's work will be:

- Mainly an internal process, involving UBC key persons
- Benchmarking other city networks in Europe
- Using the UBC survey 2020 results
- Close link to the work related to UBC Sustainability Action Programme 2021 - 2030

Methods of work:

- 3 task force meetings / webinar workshops
 - Possible other questionnaires and/or interviews
 - Email correspondance
- Report to UBC Executive Board Winter 2021 and June 2021

A relatively small operative Task Force.

Timetable for Task Force

- Step 1 Start discussion in November 2020 with UBC Presidium. Decision on TF
- Step 2 Collection of material and benchmarking of other city Oct - December 2020
- Step 3 TF workshop autumn/December 2020
- Step 4 TF workshop March 2021
- Step 5 Presentation of draft to UBC Executive board Spring 2021
- Step 6 TF workshop on almost ready Strategy May 2021
- Step 7 Presentation to UBC Executive Board. Prep. for Gen.Conf June 2021
- Step 8 Decision in UBC General Conference October 2021 in St Petersburg

Task Force work in between meetings.

Preliminary structure of the new UBC Strategy

- **Vision of UBC** – where do we want to be in the future?
- **Mission of UBC** – what do we need to do now to achieve the vision?
- **Objectives for the network 2021 – 2030**
 - UBC memberships improvements and services
 - UBC Action Programmes, Commission activities
 - Liaison to EU, EUSBSR
- **Strategic Partnerships**
 - BSR and Europe
- **Implementing our UBC Strategy**
 - Internal work
 - External cooperation and exchange

#UBC30

**What have we learned from
the past 30 years and where
are we heading?**

UBC Sustainability Action Programme – update & renewal process



Steps of the process



Step 1 Advisory board discussion 10.12. 2019 and Kick off 13.12. 2019

Step 2 Advisory board discussion on new planning process

Step 3 Thematic working groups October 2020 – February 2021

Step 4 Short E-mail request to UBC cities, on services/needs, February 2021

Step 5 Internal workshop for strategic partners April 2021

Step 6 Advisory board/Commission discussion/decision spring (May) 2021

Step 7 Fine-tuning, layout August-September 2021

Step 8 Launch in UBC General Conference October 2021 in St Petersburg